

CITY OF
HAYWARD
HEART OF THE BAY

**FY 2011 Recommended
and
FY 2012 Proposed
Budgets**

May 25, 2010 Council Work Session

Susan Stark, Interim Director of Finance



INTRODUCTION

FISCAL YEAR 2011

> Operating Revenues & Expenditures

All Funds Overview

Individual Fund Summaries

Redevelopment Agency

> General Fund Reserves

LOOKING FORWARD - FISCAL YEAR 2012



INTRODUCTION

- “Net Staffing Expense”

Two New Line Items

Presented in Financial Summary Section of Budget Only (not in Departments)

- > *Additional Vacancy Savings*

Focus on General Fund

Historical Actual v. Historically Budgeted

- > *5% Employee Commitment Savings*

Presented in All Funds

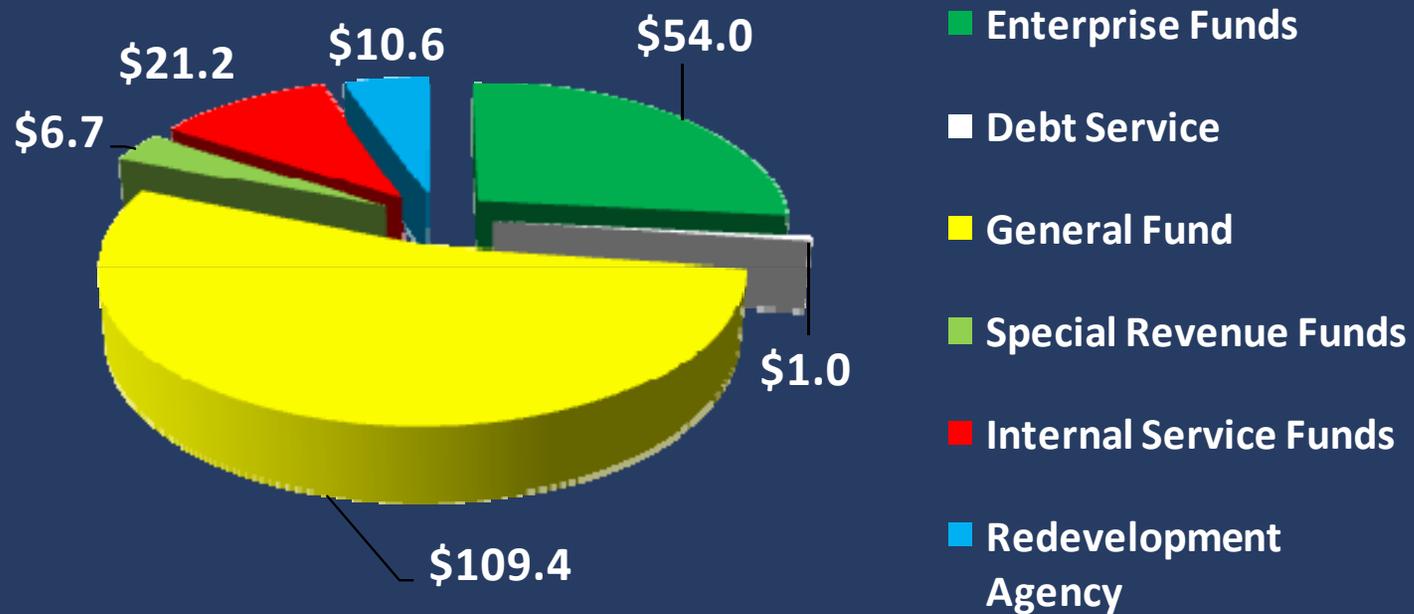
Based on Agreement with Employee Groups



Fiscal Year 2011

All Funds

Revenues by Fund Type \$202.9m
(amounts stated in millions)

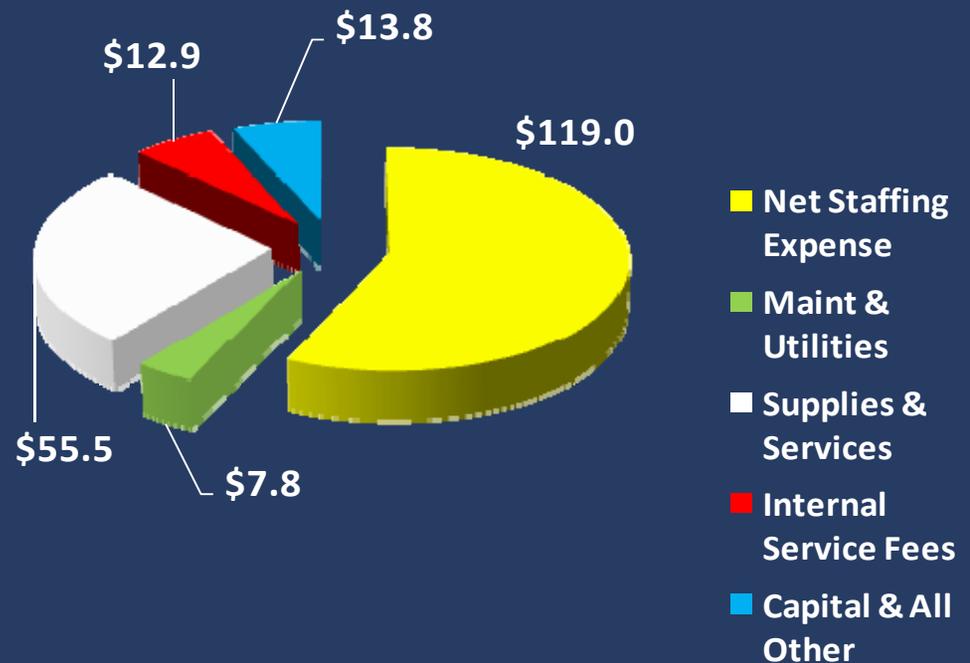


Fiscal Year 2011

All Funds Expenditures \$209m

(amounts stated in millions)

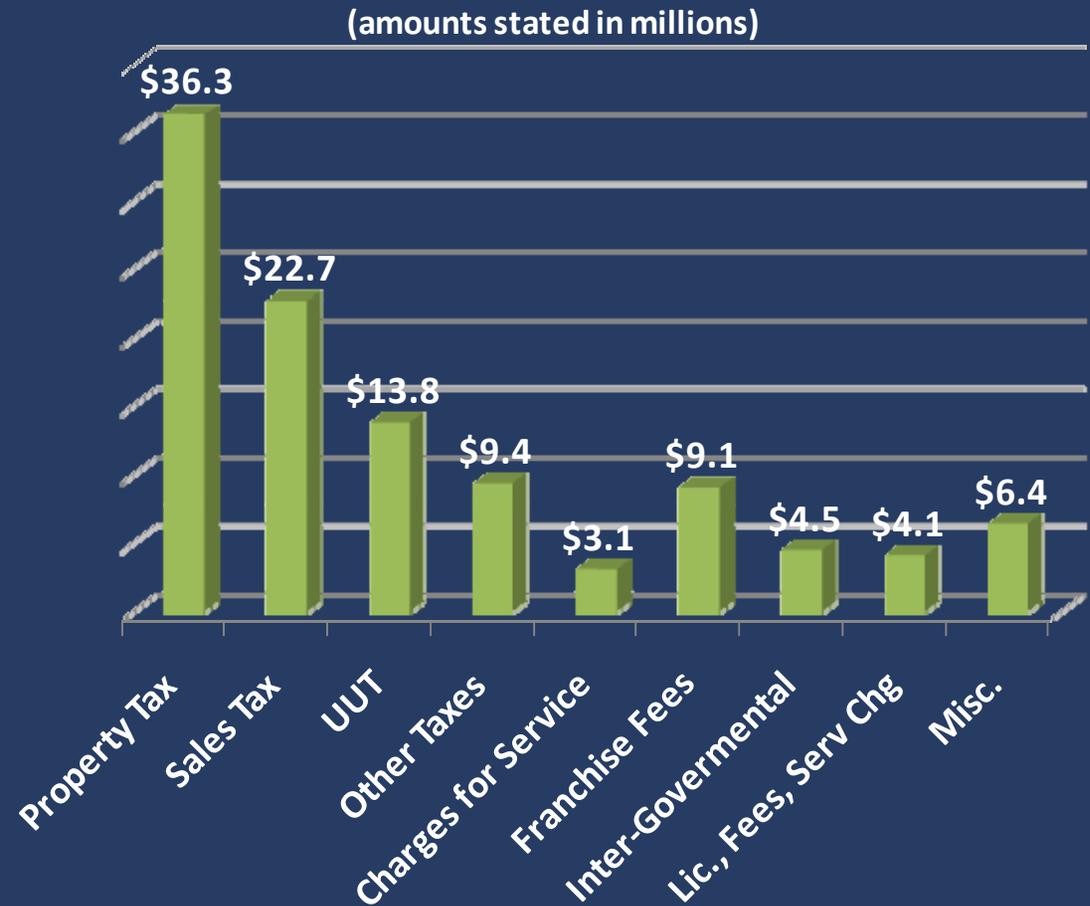
- Net Staffing Expense 57%
- Maintenance & Utilities 3.7%
- Supplies & Services 26.6%
- Internal Service Fees 6.1%
- Capital & All Other 6.6%



Fiscal Year 2011

GENERAL FUND Revenue \$109.4m

- Property Tax 33%
- Sales Tax 21%
- Utility Users Tax 12%
- Other Taxes 9%
- Charges for Service 3%
- Franchise Fees 8%
- Inter-Governmental 4%
- Licenses, Fees, Service Charge 4%
- Miscellaneous 6%

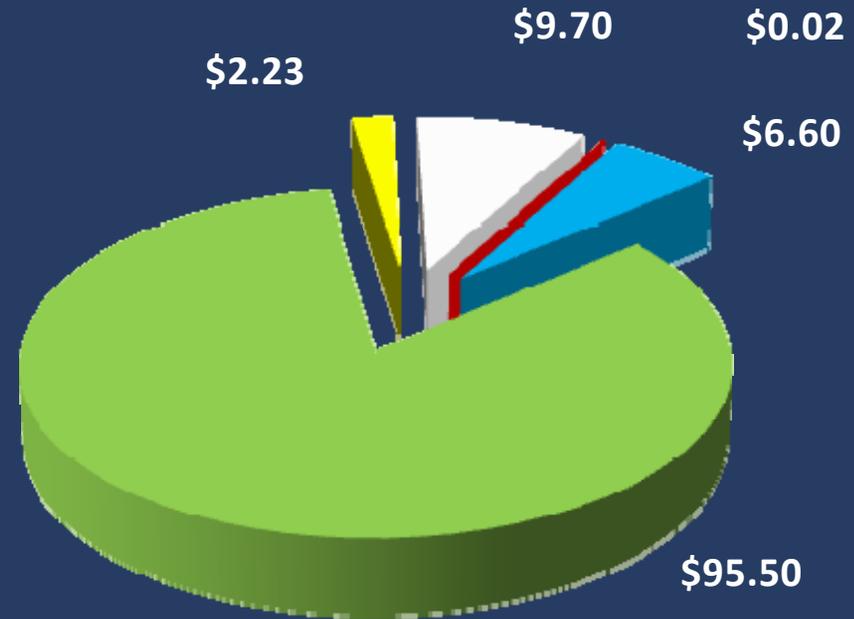


Fiscal Year 2011

General Fund Expenditures \$114m

(amounts stated in millions)

- Net Staffing Expense 84%
- Maintenance & Utilities 2%
- Supplies & Services 6%
- Internal Service Fees 8%
- Capital & All Other <1%



- Net Staffing Expense
- Internal Service Fees
- Supplies & Services

- Maint. & Utilities
- Capital & All Other



Fiscal Year 2011

Special Revenue Funds

Revenue \$6.7m

Other Taxes

Landscape & Lighting and Maintenance Districts

Federal Grants

HOME Loan Program

County Measure B

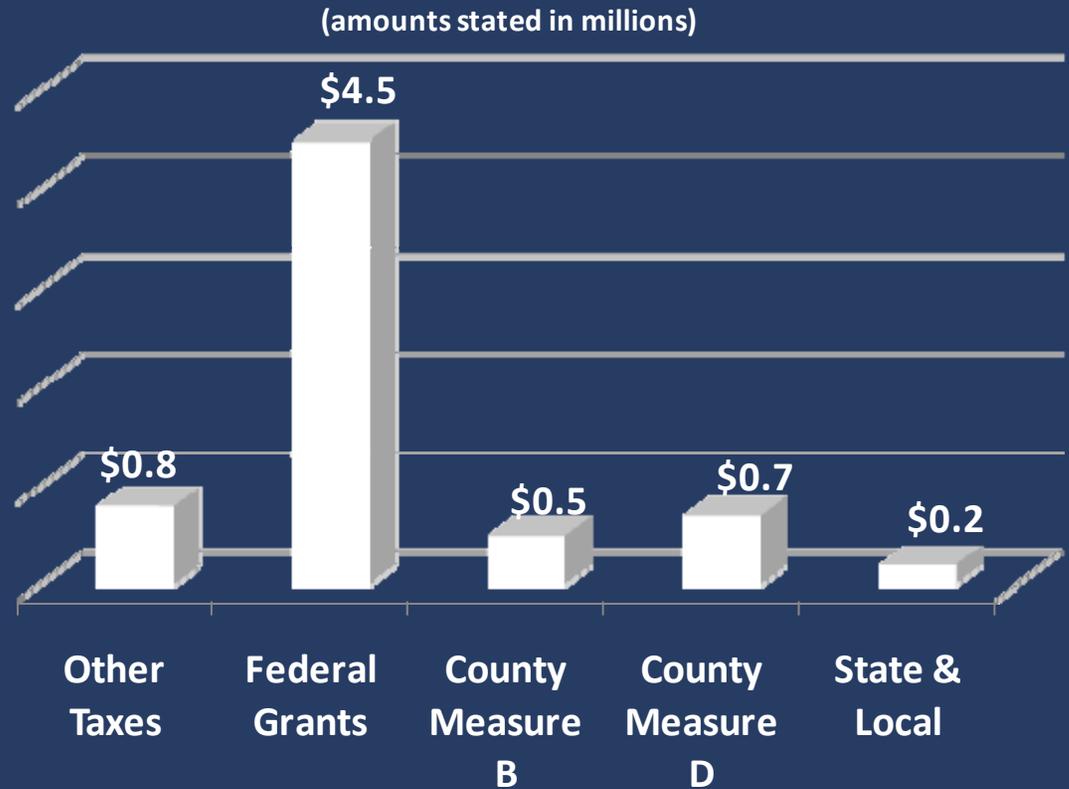
½ Cent Sales Tax for Transportation

County Measure D

Parcel tax to help reduce waste

State & Local

Grant Programs

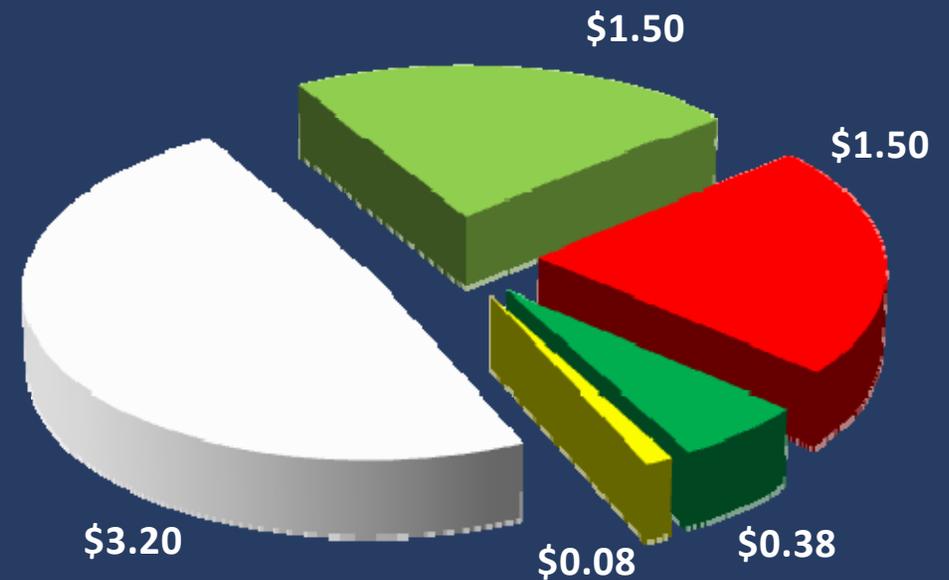


Fiscal Year 2011

Special Revenue Funds Expenditures \$6.7m

(amounts stated in millions)

- Net Staffing Expense 23%
- Maintenance & Utilities 6%
- Supplies & Services 22%
- Internal Service Fees 1%
- Capital & All Other 48%



- Net Staffing Expense
- Internal Service Fees
- Supplies & Services
- Maint. & Utilities
- Capital & All Other



Fiscal Year 2011

Enterprise Funds Revenue \$54m

- Charge for Services

Airport \$ 2.5m

Stormwater \$ 2.6m

Wastewater \$ 19.2m

Water \$ 28.1m

- All Other Sources

Interest & Rental Income \$1.6m

(amounts stated in millions)

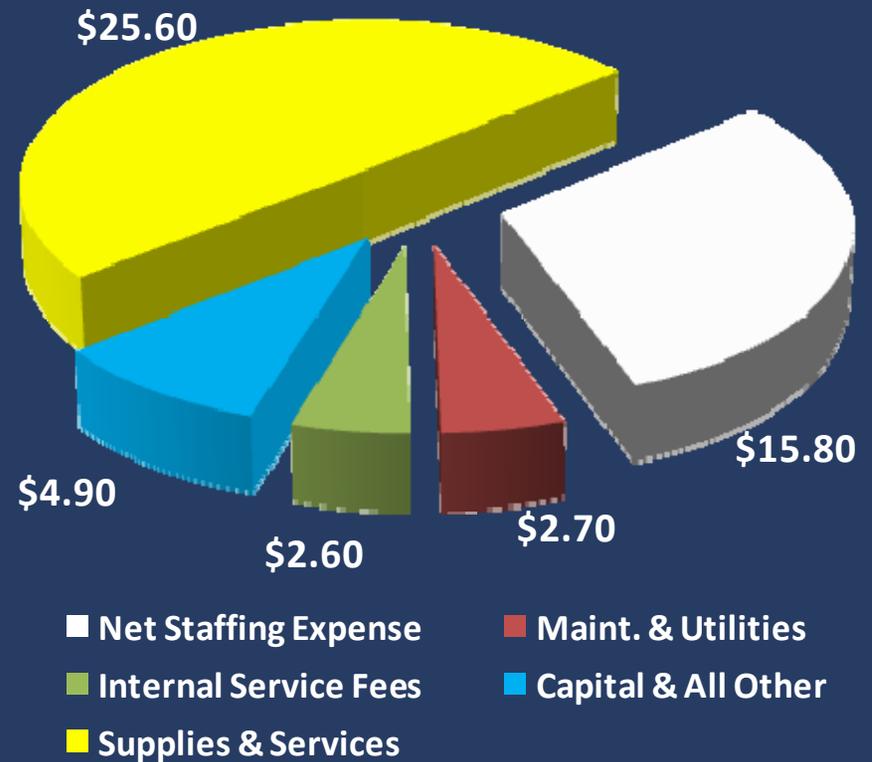


Fiscal Year 2011

Enterprise Funds Expenses \$51.6m

(amounts stated in millions)

- Net Staffing Expense 31%
- Maintenance & Utilities 5%
- Supplies & Services 50%
Water Purchase \$16m
- Internal Service Fees 5%
- Capital & All Other 9%



Fiscal Year 2011

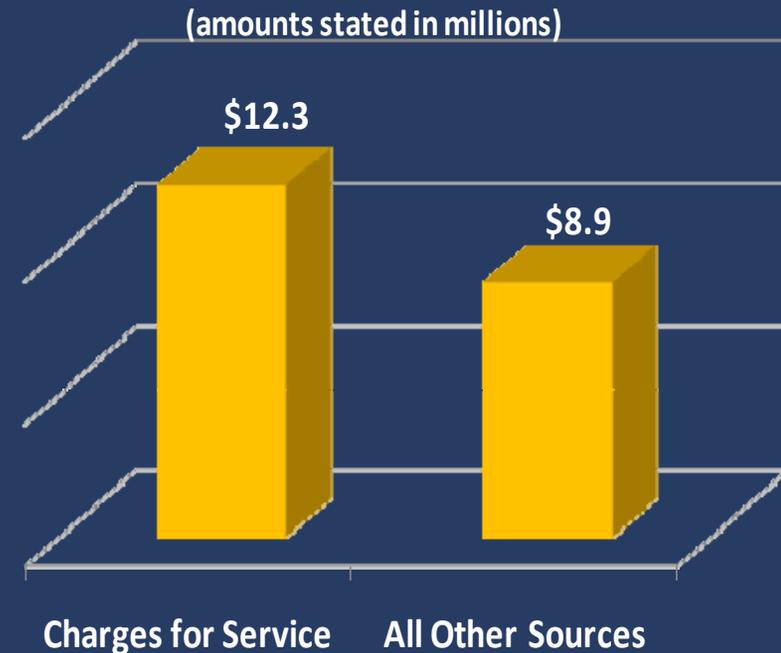
Internal Service Funds Revenue \$21.2m

- Charges for Services

Facilities Management	\$3.2m
Fleet Management	\$4.6m
Technology Services	\$4.5m

- All Other Sources

Workers Compensation	\$5.6m
Employee Benefits	\$3.0m
Interest & Rental Income	\$0.3m

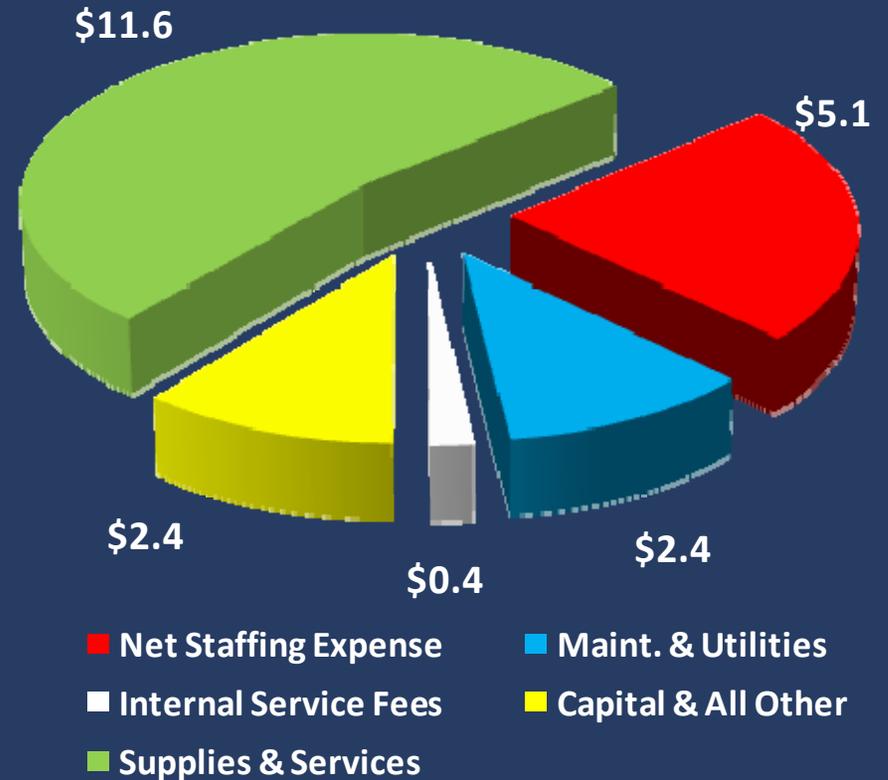


Fiscal Year 2011

Internal Service Funds Expenses \$21.9m

(amounts stated in millions)

- Net Staffing Expense 23%
- Maintenance & Utilities 11%
- Supplies & Services 53%
- Internal Service Fees 2%
- Capital & All Other 11%



Fiscal Year 2011

Redevelopment Agency Revenue \$10.6m

(amounts stated in millions)

- Property Tax Increment \$10.1 m

- All Other Sources

Interest Income \$200,000

Reimbursable Development
Payments \$200,000

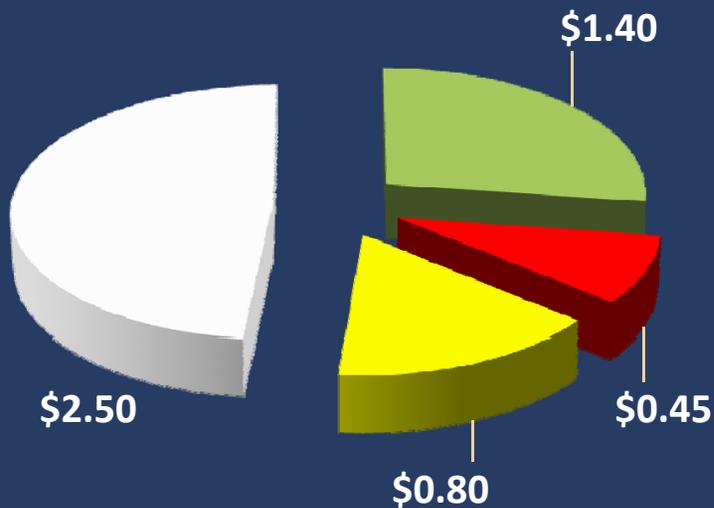
Miscellaneous \$100,000



FY2011 ~ Redevelopment Agency

Administrative Fund Expenditures \$5.15m

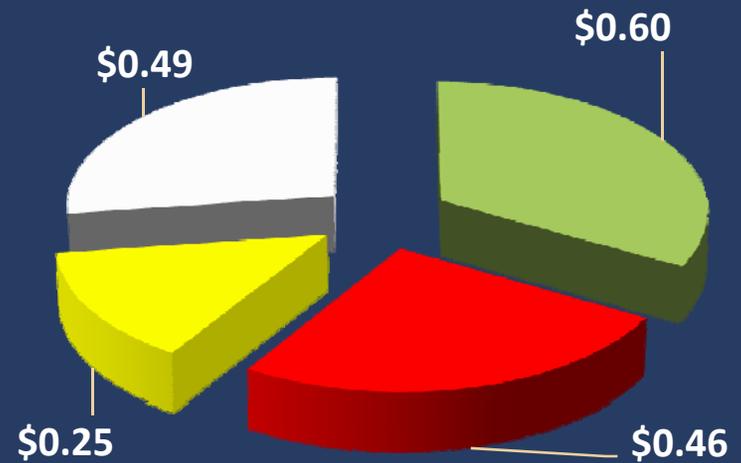
(amounts stated in millions)



- Pass Through Payments
- SERAF
- City Loan Payment
- Administrative

Low/Moderate Housing Fund Expenditures \$1.8m

(amounts stated in millions)



- 1st Time Home Buyer
- SERAF
- Minor Home Repair
- Administrative



HAYWARD



Fiscal Year 2012

General Fund
Revenue \$112.8 m

CHANGE FROM FY2011
(overall increase 3.1%)

- Property Tax +3.6%
- Sales Tax +2.4%
- Utility Users Tax +5%
- Other Taxes +2%
- Charges for Service +3%
- All Other Sources +2.2%

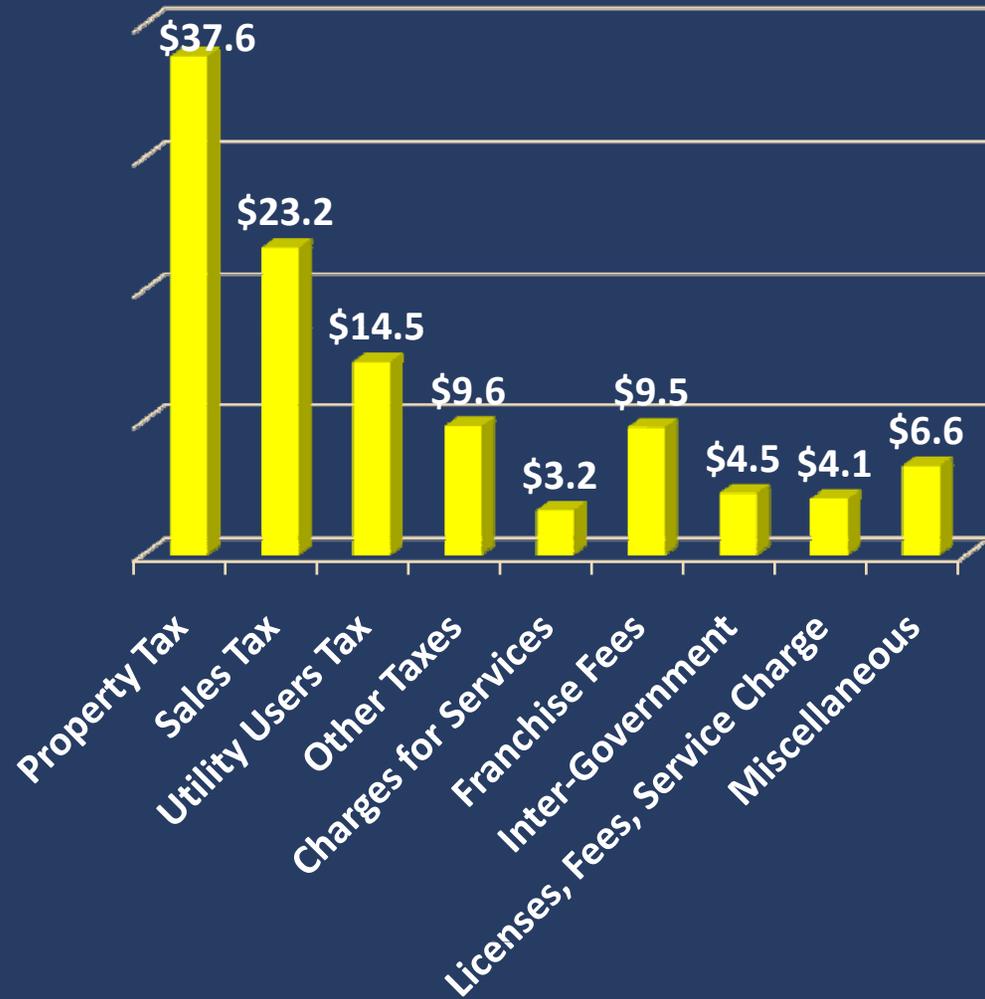
Franchise Fees

Inter-Governmental

Licenses, Fees, Service Charge

Miscellaneous

(amounts stated in millions)



Fiscal Year 2012

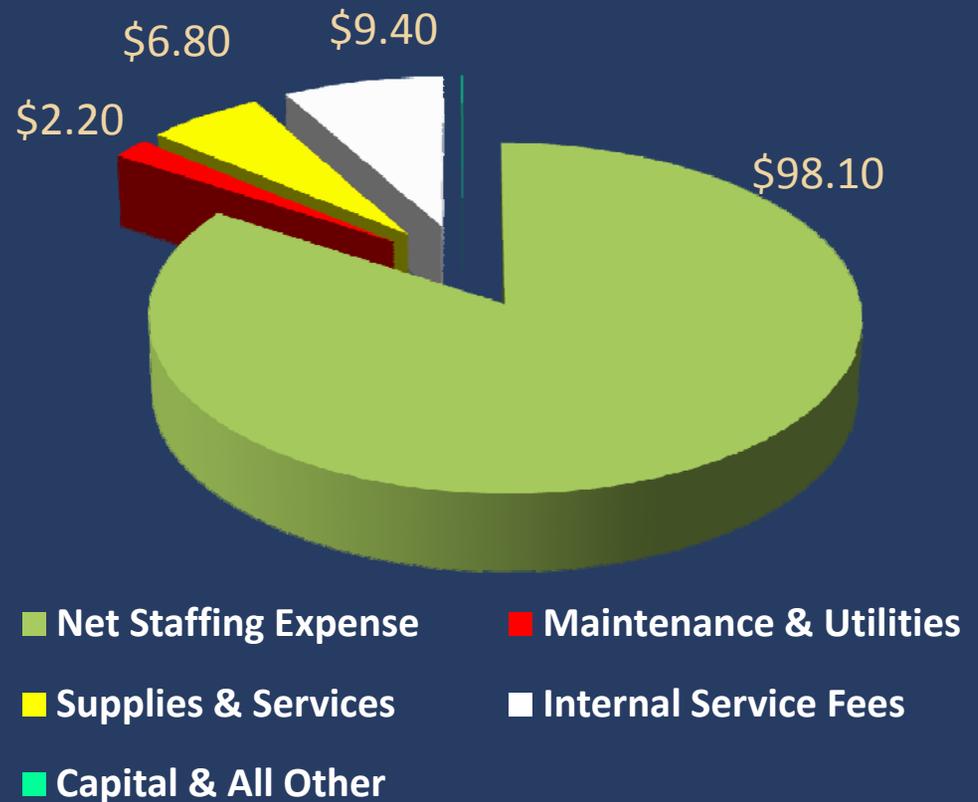
General Fund Expenditures \$116.5m

(amounts stated in millions)

CHANGES FROM FY2011

(overall increase 2.2%)

- Net Staffing Expense +2.7%
- Maintenance & Utilities 0%
- Supplies & Services +2.6%
- Internal Service Fees (3%)
- Capital & All Other 0%



Fiscal Year 2012, FY2013 Projected

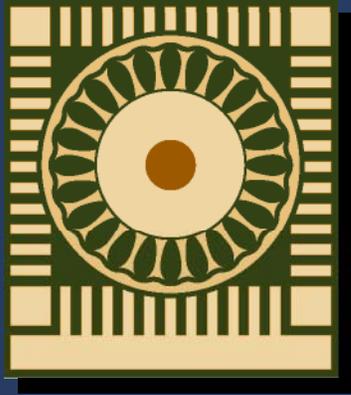
- **FY2012's Balancing Act**

- > **Employee Commitment Savings** **\$ 4.7m**
- > **Additional Vacancy Savings** **\$ 1.3m**
- > **Use of Fund Balance / Reserves** **\$ 2.9m**
 - \$ 4.0m Economic Uncertainty Balance @ 3.4% (Policy = 10%)*
 - \$ 4.7m Liquidity Balance @4% (Policy = 5%)*

- **FY2013 Projection**

- > **No Employee Commitment**
- > **No Additional Vacancy Savings**
- > **Use of Fund Balance / Reserves** **\$11.1m**





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Capital Improvement Program FY2011 - FY2020 Presentation

Robert Bauman, Public Works Director

