



Change your clothes, Change the world



Hayward City Council  
777 B Street,  
Hayward, CA 94541

March 23, 2015

Re: Proposed Framework for Regulating Unattended Donation Boxes

Dear Mayor Halliday and Members of the Hayward City Council:

We thank you for taking under consideration the positive environmental impact that Recycle for Change has in Hayward. In 2014 we diverted **over 400,000 pounds from Hayward landfills** for the year, proving that we have a positive impact on both the environment and the community. We are optimistic that an agreement on a sensible ordinance that is in line with both the city's environmental and aesthetic goals can be reached and look forward to working with the City to help craft such an ordinance.

Recycle for Change is a non-profit organization that has been collecting and recycling used textiles to protect the environment and support sustainable development work across the globe for 14 years. Our self-sustaining program aids municipalities by providing the service of convenient textile recycling locations to their citizens thus saving the city resources and money. In 2013, the receipt of textile donations enabled us provide grant support that funded the training and placement of 128 volunteers who benefitted an estimated 234,150 people in the USA, South America and Africa. Please see the enclosed Annual Report for more detailed information on our programs.

We are proud to serve the Bay Area communities and work diligently to provide as much support as possible. Some examples of our community involvement include:

- Our long-standing partnership with Sister Alice Muhammad at East Bay Educational Program, where we have been donating all non-perishable food items and providing regular volunteer work.
- In our commitment to educating the public on the often poorly addressed issue of textile recycling we have participated annually in SF Earth Day, Marin Earth Day, ARC Earth Day, SF Green Festival, NCRA Recycling Update, Fairfax Festival and the CRRRA/SWANA Annual Conference.
- We have made it a priority to increase textile recycling awareness among school aged children. This year we are proud to be a Community Partner with the Marin School of Environmental Leadership. We are interested in forming partnerships with local schools to

Recycle for Change 1081 Essex Ave, Richmond CA 94801

<http://www.recycleforchange.org> [info@recycleforchange.org](mailto:info@recycleforchange.org)

A 501 (c)(3) non-profit organization. Federal ID # 94-3371033



provide free educational outreach support and would love to restart our Books Back to Schools program to provide underserved schools with used books.

- We have partnered with SF Environment to implement and promote their Zero Waste Textile Recycling Initiative and have made great progress this year in increasing textile recycling at Multi Family Housing and throughout the city. Our model in San Francisco would be a great program to start in Hayward to help it reach its goals in waste diversion.
- We are also proud to provide well-paying jobs to 26 residents of the Bay Area. Our employees are paid a living wage with optional benefits.

Unfortunately, as it stands the current draft ordinance would prohibit us from continuing operations in Hayward. We support a fair ordinance that holds the industry accountable to service standards, ensures the protection of public safety, and adheres to zoning requirements and we applaud the City Council and City Staff for working to create such an ordinance.

However, as currently written, the proposed framework is tantamount to a ban on UDB's in the City of Hayward and we must object to the passage of such an ordinance.

The main problems with the proposed ordinance are: 1) The zoning limitations placed on the UDB's will limit UDB's to a maximum of 34 (perhaps even less) within a confined zone which will restrict convenient access to residents and deter textile recycling and instead encourages the disposal of textiles; 2) The 2,500 foot requirement is extremely limiting and restricts access and convenience and creates an unnecessary burden on the planning department to police this limit, diverting their time from projects that could have a more positive impact on the city; 3) The fee of \$1,300 for for-profits and \$600 for non-profits for an accessory use permit is cost prohibitive and would effectively be a ban on these boxes and will ultimately reduce the accessibility of textile recycling to Hayward residents and end up costing the City more money in disposal fees.

I would like to take this opportunity to highlight two neighboring Bay Area cities that have current policies used to regulate UDB's that are successful in controlling and monitoring their proper use, yet are not cost prohibitive or overly restrictive in terms of zoning requirements. Under the City of Milpitas' Zoning Code UDB's are permitted by obtaining a Minor Site Development Permit. The application fee is \$75.50 and the permit is issued at the Planning Department counter on a same day basis provided the applicant has provided all application materials which include: Planning and Zoning Checklist, Site Plan, Architectural Elevations, Project Description, and Planning and Zoning Application Form. I have enclosed a copy of a Minor Site Development Permit for a site that we recently permitted. This process is streamlined, requires minimal staff time and oversight, documents that the box operator is accountable and has provided the necessary documentation. This process allows the City to easily track operators that are not in compliance with the City's standards. Another example is the City of Livermore. They have a similar process that includes: an

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Application, Site Plan, Site Photos, IRS Non-Profit Status and Photos of the Box. This permit is issued under their Temporary Use Permit Application and they offer a reduced fee for non-profit organizations at \$61 per application. I am also enclosing a copy of a sample of a permit we have obtained through the City of Livermore. I hope that you will consider these two examples of cities that have implemented successful regulations that oversee the use and placement of these boxes, yet allow their environmental and public benefits to remain intact.

Again, as currently written, the proposed framework is tantamount to a ban on UDB's in the City of Hayward and we must strongly object to the passage of such an ordinance. We are supportive of an ordinance that properly strengthens municipalities' authority to regulate this industry in efforts to deter bad actors and we look forward to working with City Council and City Staff to draft an ordinance that allows this public service to continue to be provided to the residents of the City of Hayward in an environmentally friendly, safe and aesthetically pleasing manner.

If you have any questions or concerns regarding this draft ordinance or regulations in neighboring cities as I have outlined in this letter I am at your disposal.

Thank you for your consideration.

Sincerely,

Alexandra Hoffmann  
Recycle For Change  
Public and Government Relations  
(415)755-3092

Enclosures (5)

City of Milpitas: Minor Site Development Permit Example  
City of Livermore: Temporary Use Permit Example  
San Francisco Department of the Environment Textile Recycling Initiative Partnership  
Marin School of Environmental Leadership Partnership Letter  
Recycle for Change Annual Report (Including Financials)



Minor Site Development Permit No.: P-MS15-0027

Address: 1199 JACKLIN RD

APN: 2904006

Approval Date: March 9th, 2015

Applicant: Alexandra Hoffman, Recycle For Change

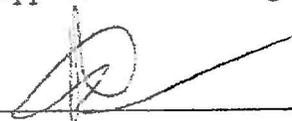
**Project Description: Install Donation collection box placed on the property for the purpose of soliciting donations from the general public to support non-profit.**

Planner: AZHAR KHAN

**Conditions of Approval:**

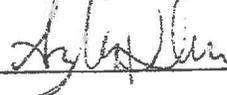
1. The recycling facility shall operate in accordance with the plans approved with this permit dated March 9<sup>th</sup> 2015. (P)
2. The recycling facility shall be conducted in a manner that does not impede or obstruct customary use of driveways, sidewalks, and pedestrian and vehicular pathways adjacent to the location of facility. (P)
3. The recycling facility shall have regular pick-up to ensure the dispenser does not over flow. (P)
4. The recycling facility and its surrounding area shall be maintained and left in a clean and sanitary condition on a daily basis. (P)
5. Any graffiti painted upon the premises shall be removed or painted over within (10) days of discovery. Paint used to cover the graffiti shall match the original surface color, pursuant to the Municipal Code V-203-5.00. (P)
6. The facility shall have no exterior storage equipment. (P)

Applicant acknowledges said approval is consistent upon the conditions above.

  
\_\_\_\_\_ 3/9/15

Applicant signature

Date

  
\_\_\_\_\_ 3/9/15

Staff Signature

Date



MANUAL RECEIPT

DATE: 3/9/15

CUSTOMER NAME: Alexandson Hoffmann

CUSTOMER ADDRESS: [REDACTED]

PAYMENT FOR: P-MS15-0027 Collection Box  
for clothes/shoes - Recycle For Change

GL ACCOUNT NUMBER \_\_\_\_\_

AMOUNT PAID \$ 75.50 CASH or OK # 1130  
106-3686

Additional Information: \_\_\_\_\_  
\_\_\_\_\_  
\_\_\_\_\_  
\_\_\_\_\_

# LIVERMORE

CALIFORNIA

CITY OF LIVERMORE, CA

RECD BY: TSKRBD                      B1000055489  
PAYOR: CAMPOS CALIFORNIA  
TODAY'S DATE: 08/26/14  
REGISTER DATE: 08/26/14    TIME: 20:03

DESCRIPTION	AMOUNT
USE AND VARIANCE PERMIT	\$61.00
USE ID: TUP14-013	
2030 USE AND VARIANCE PERMITS	
001-35050	
<b>TOTAL DUE:</b>	<b>\$61.00</b>

TENDERED:                      \$61.00  
CHANGE:                         \$0.00  
CHECK                            \$61.00  
REF NUM: TUP14-013



October 20, 2014

FINAL PLANNING ACTION

Campus California  
1081 Essex Avenue  
Richmond, CA 94801

Subject: **Temporary Use Permits for Donation Box Authorization**  
TUP 14-010, 2620 Old First Street  
TUP 14-011, 909 Bluebell Avenue  
TUP 14-012, 1175 Catalina Drive  
TUP 14-013, 39 E. Vineyard Avenue  
TUP 14-014, 3170 Fourth Street

The subject applications were approved by staff on August 11, 2014. Attached are the approved Exhibit B-1s and Conditions of Approval.

If you have any questions regarding this matter, please do not hesitate to contact me or the staff of the Planning Division at (925) 960-4450.

Sincerely,

A handwritten signature in black ink that reads "Kelley Halverson".

Kelley Halverson  
Administrative Assistant

cc: Property owner

## **Conditions of Approval**

**Temporary Use Permit 14-013**  
**Yearly Donation Box Authorization for Campus California**  
39 E. Vineyard Avenue

To authorize the placement of a donation box on the subject property from August 11, 2014 to August 11, 2015.

Prepared: July 21, 2014  
Approved by Staff: August 11, 2014

### **A. PROJECT AUTHORIZATION**

1. The project shall be in conformance with all City Ordinances, rules, regulations, and policies. The conditions listed below are particularly pertinent to this permit and shall not be construed to permit violation of other laws and policies not so listed.
2. Approval is limited to the conformance of the land use and the Development Code requirements. Use of the property shall be limited to those permitted by the Development Code, as it exists now or may be amended in the future.
3. This Permit shall expire on August 11, 2015.

### **B. GENERAL CONDITIONS OF APPROVAL**

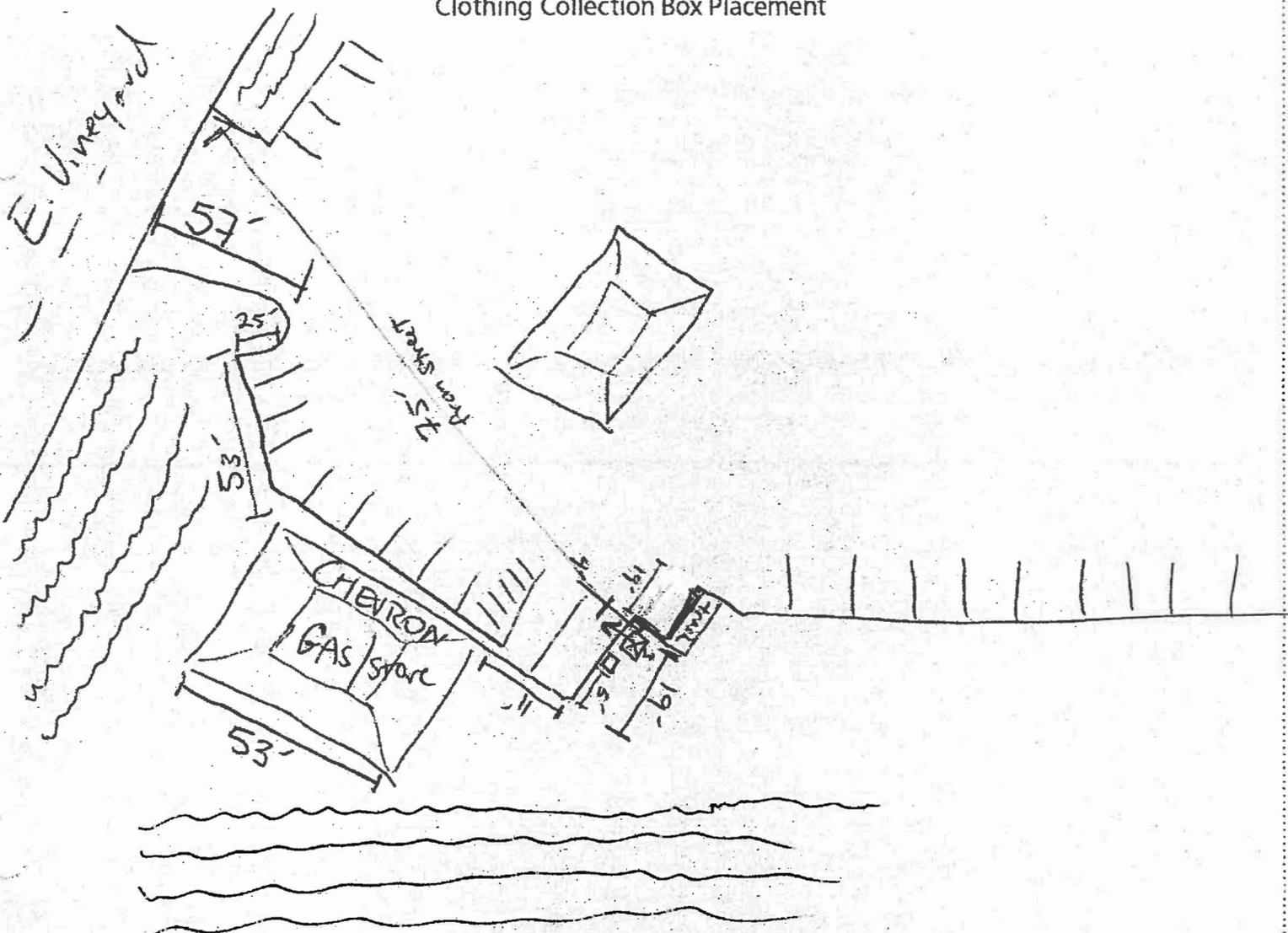
1. Minor amendments to the permit, including placement of donation boxes in location other than those identified on the site plan, may be approved by the Planning Division, provided the permit is still in substantial conformance with the original approval.
2. The term of the permit shall expire from one year of the date of issuance.
3. This permit cannot be transferred to another person or operator.
4. Each donation box shall be required to have a separate permit.
5. The proposed location and placement of the donation box will not impede pedestrian, bicycle, site distances on adjacent streets or vehicular traffic and will not be located prominently along major frontages, in drive aisles or parking areas.
6. The donation box shall be locked or otherwise secured at all times.
7. The donation box shall clearly contain the both the name and contact information of the operator and the name and contact information of the property owner or manager.

8. The donation box shall be maintained in good appearance and condition with no structural damage, holes or visible rust and shall be free of graffiti.
9. The donation box shall be serviced and emptied as needed, but at least once a month or within five (5) business days of a request by the City of Livermore.
10. There shall be no trash, debris, junk, garbage or other material surrounding the donation box. The operator shall be responsible for maintaining the donation box in a clean and debris free condition at all times. The operator shall respond to a request to clean the area around the donation box within a 24 hour period.
11. The Planning Director may revoke this permit if the property owner or operator fails to adhere to the requirements within these Conditions of Approval.

#### **C. POLICE**

1. The project shall be required to conform to the provisions of the security section of the Livermore Municipal Code.

Clothing Collection Box Placement



Draw a detailed, specific, and clear drawing of the property, indicate where Campus California's box is/are to be located with and X in and arrow specifying where the opening is to be facing.

Site Name: Plaza Rubino Gas Address: 39 E. Vineyard, Livermore

Clothing Collection box(s) is/are to be located on market X approximatly:

Distance (ft) from Store front: <u>15'</u>	Distance (ft) from street: <u>75'</u>	Closest major intersection: <u>E. Vineyard &amp; Isabel Ave</u>
--	---------------------------------------	---

**Site Visibility:**

<input type="checkbox"/> For local customers only	<input type="checkbox"/> From one major street
<input checked="" type="checkbox"/> For multiple local businesses	<input checked="" type="checkbox"/> From a major intersection
<input type="checkbox"/> From two or more major streets	

**Site Traffic:**

<input checked="" type="checkbox"/> Foot traffic	<input checked="" type="checkbox"/> local area traffic
	<input type="checkbox"/> Private box

**Location Type:**

<input checked="" type="checkbox"/> Small shopping center	<input type="checkbox"/> Large shopping center	<input type="checkbox"/> standalone/free-standing building
---	--	--

**Site Type:**

<input type="checkbox"/> School	<input type="checkbox"/> Office
<input type="checkbox"/> Grocery Store	<input checked="" type="checkbox"/> Gas Station
<input type="checkbox"/> Church	<input type="checkbox"/> Other

**Site Accessibility:**

24 hours access     Limited to: \_\_\_\_\_

**APPROVED EXHIBIT B-1**

AUG 11 2014

**Box Placement:** Box =  ↑ denote Date: \_\_\_\_\_

**PERMIT NO: TUP14-013**



## Clothes piling up?

[Drop off unwanted clothes, shoes and linens at a location near you.](#)

Local reuse and recycling sites now accept your unwanted or worn-out clothing and textiles:

[Clothes & accessories](#) (sweaters, jeans, single socks, boxers, belts, purses, etc.)

[Shoes](#) (sneakers, boots, heels, slippers)

[Linens](#) (towels, sheets, tablecloths)

Find a location near you on [RecycleWhere](#) (click the link to "show all drop-off locations on a map"), or look for the participating partner window decal in San Francisco retailers, thrift stores, and nonprofits.



## Why textiles?

[San Franciscans send 4,500 pounds of textiles to landfill every hour.](#)

Most of the 39 million pounds of textiles we send to the waste stream each year can be reused or recycled into insulation material, flooring, packaging, or cushioning in stuffed toys, insoles, and bags.



# Are we at Zero yet?

[San Francisco has a goal of reaching Zero Waste by 2020.](#)

Reusing or recycling clothing, shoes, and other textiles conserves natural resources and [protects our climate](#). San Francisco has already set a [North American record for recycling & composting](#), but we'll need [your help](#) to reach zero waste.



Get updates on San Francisco's Zero Waste Textile Initiative on [Facebook](#), [Instagram](#), [Twitter](#) (#sfsavefashion), or [SF Environment's newsletter](#).

## Get a textile collection bin.

Businesses, apartment buildings, community groups: get a bin.



San Francisco is expanding its network of textile drop-off locations. To find out about getting a free textile collection bin at your location, contact lead partner [I:CO](#) (I:Collect USA) via [email](#) or phone 323-526-2700.



Collection bins and other clothing reuse options are also available through [Goodwill](#) ([email](#) or call 415-575-2287), [The Salvation Army](#) (415-643-8000), [USAgain](#) (510-690-8630), and [Recycle for Change](#) ([email](#) or phone 510-932-3839).



To Whom It May Concern:

The Marin School of Environmental Leadership partnered with Alexandra Hoffmann and Recycle for Change for the first time in August of 2014. Alexandra was eager to engage with the students and demonstrated a constant energy throughout the semester.

Alexandra brought her passion for environmental change and textile recycling to a group of six 10<sup>th</sup> grade students participating in our semester-long Leadership and Environmental Action Development project. In this project, she acted as a community partner to the group as they attempted to educate the Terra Linda community on the need to increase awareness about textile recycling and the environmental and social impact of contributing to the overconsumption of virgin materials. I was impressed with Alexandra's ability, despite sometimes frustrating conditions (as happens with students), to continually search for the next positive step to take in meeting the group's goals.

Through a weekly classroom presence, Alexandra supported the group's efforts to have a textiles recycling bin installed on campus, for which they expect to receive final approval in February, and encouraged the students to express their message through public art on the bins and engagement in the community. Her efforts throughout the semester demonstrated Recycle for Change's commitment to working with youth to build a more sustainable community, and to find creative ways to partner with other local organizations to meet community goals.

Sincerely,

Brendan Pipkin

Non-Profit Leadership Fellow  
899 Northgate Dr. Suite 410  
San Rafael, CA 94903  
415.507.2245  
Brendan@seiinc.org



FIGHTING POVERTY

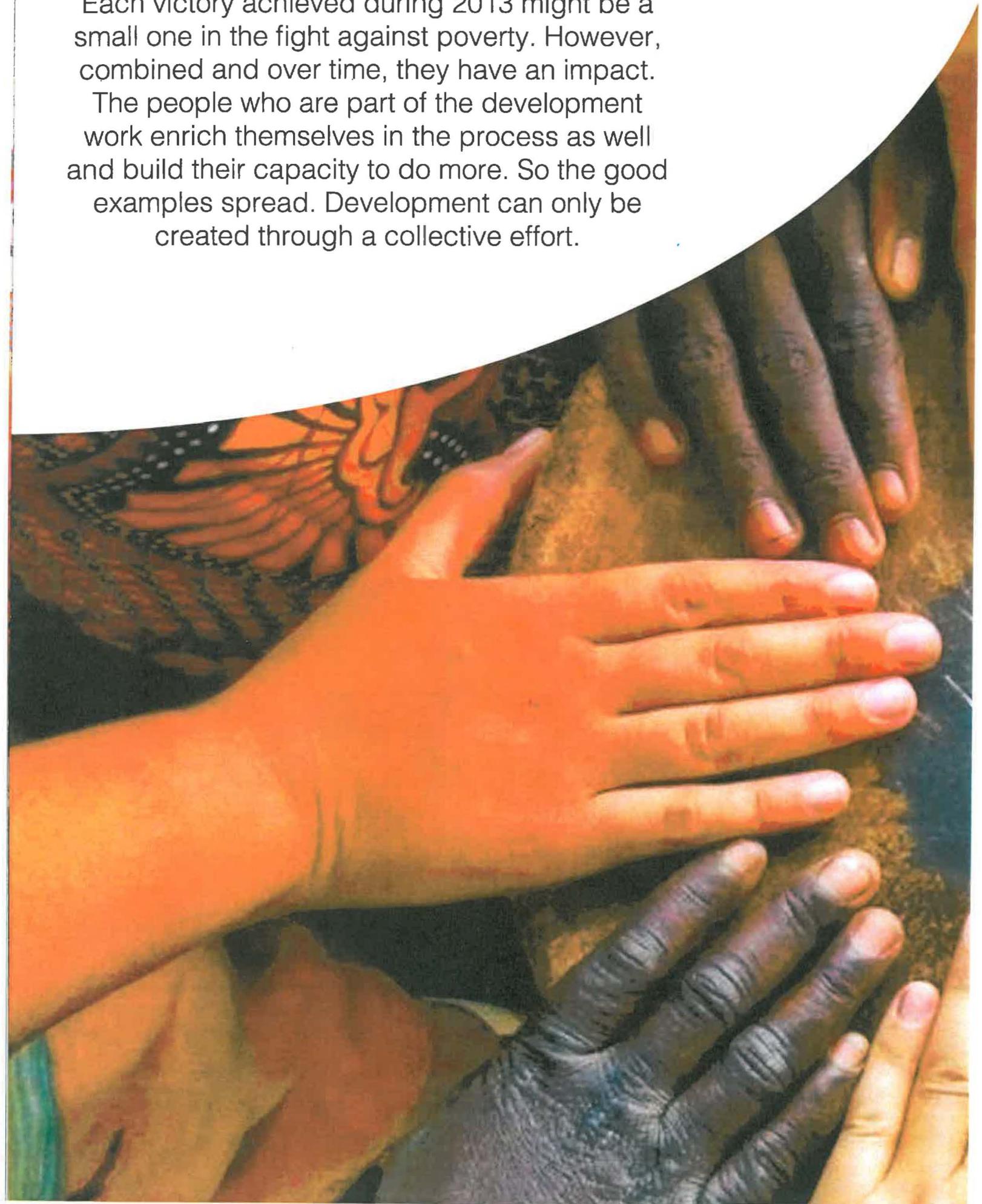
Recycle  for  
Change

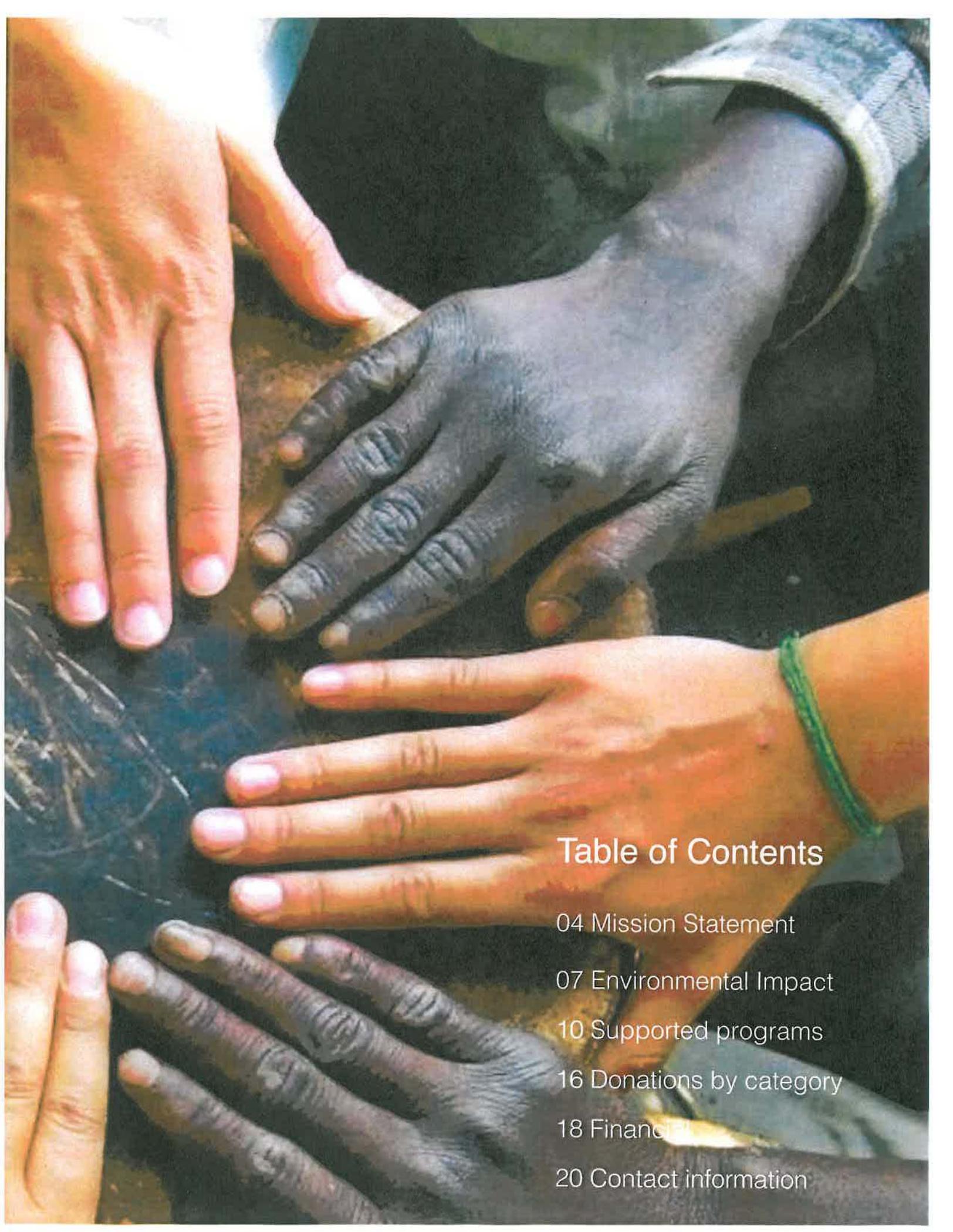
Annual Report 2013

Change your clothes, Change the world

Each victory achieved during 2013 might be a small one in the fight against poverty. However, combined and over time, they have an impact.

The people who are part of the development work enrich themselves in the process as well and build their capacity to do more. So the good examples spread. Development can only be created through a collective effort.





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## About Us

Since 2000, Recycle for Change has been dedicated to helping those most affected by global climate change and poverty in the US and abroad. We are a 501(c)(3) nonprofit organization that collects and recycles used clothing and shoes to protect the environment and support sustainable development work across the globe.

At this time our largest and most known program is the second-hand clothing collection in the Greater San Francisco Bay Area in California. Our green colored drop-off boxes have become the hallmark of textile recycling in our neighborhoods; in many cities they are the most readily available environmentally responsible option for people to dispose of their unwanted clothing and shoes.

Our clothing collection boxes help save resources and lessen environmental impacts by reducing waste. The benefit of our boxes goes beyond the environmental one, the proceeds generated by the sale of used clothing benefit three organizations that engage in sustainable development work in the US, Africa, Central and South America. These organizations run programs aimed at mobilizing and supporting communities to take up the fight against poverty.

*Recycle for Change's mission is to fight worldwide poverty, to empower ordinary people to do the same, to reduce carbon emissions and create a sustainable future for all. Recycle for Change recognizes that the earth's resources are finite and that preserving these resources is crucial to the well being of future generations.*









## Environmental impact

We have the power to change the world, just by reconsidering the way we discard of our textiles.

According to the EPA, Americans discard approximately 13.1 million tons of textiles a year, and only about 15 percent of that is reclaimed for recycling or reuse. This means that more than 11 million tons of textiles are dumped into landfills across the country each year. San Francisco, alone, sends 4,500 pounds of textiles to the landfill every hour.

Clothing production and disposal have a considerable impact on the environment. Cotton, the raw material for most of clothing produced today is one of the most water, nutrient, labor and pesticide intensive crops grown on industrial scale. It takes over 900 gallons of water just to grow a pound of cotton; the amount of pesticides and fertilizer needed to grow enough cotton to make one T-shirt is almost the same as the final weight of the T-shirt itself!

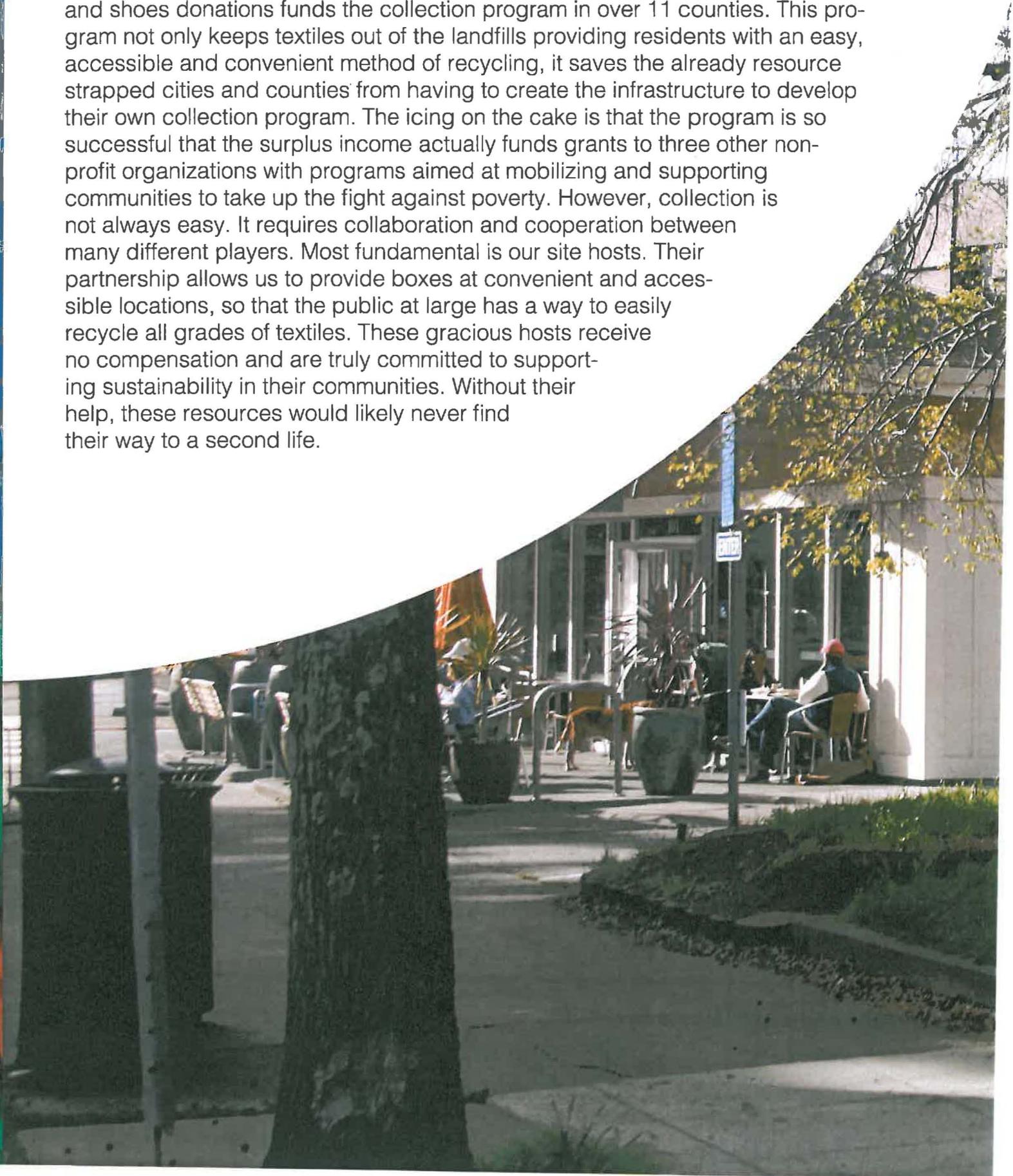
We have the power to preserve a significant amount of resources by reusing and recycling textiles and our collection boxes are a very simple way to do just that.

All items deposited into our donation box are collected and separated (clothing from non-clothing items) by hand, then hand-packed or made into bales while keeping the clothing in the best shape possible for the people who will wear it in the future.

*Our efforts have, in 2013, diverted over 8,000,000 pounds of textiles from California's waste stream.*

They have been collected for reuse and recycling, saving a great deal of valuable resources, while reducing CO2 and other emissions caused by landfills, and providing much needed inventory for the second-hand textile industry.

Recycle for Change has had an established textile recycling program for over 13 years now. What is great about the program is that it is self-subsidized. It costs the taxpayer nothing and the income generated from the collection of the used clothes and shoes donations funds the collection program in over 11 counties. This program not only keeps textiles out of the landfills providing residents with an easy, accessible and convenient method of recycling, it saves the already resource strapped cities and counties from having to create the infrastructure to develop their own collection program. The icing on the cake is that the program is so successful that the surplus income actually funds grants to three other non-profit organizations with programs aimed at mobilizing and supporting communities to take up the fight against poverty. However, collection is not always easy. It requires collaboration and cooperation between many different players. Most fundamental is our site hosts. Their partnership allows us to provide boxes at convenient and accessible locations, so that the public at large has a way to easily recycle all grades of textiles. These gracious hosts receive no compensation and are truly committed to supporting sustainability in their communities. Without their help, these resources would likely never find their way to a second life.





Clothes & Shoes

Clothes  
&  
Shoes



Clothes  
&  
Shoes



No Dumping!

## Supported Programs

Long term sustainable development in Africa and South America is still of crucial importance; Recycle for Change uses proceeds from the sale of used clothing to support three other non-profit organizations running programs that enable young people to take part in sustainable development work and take up the fight against poverty.

Our partners offer different programs for people who want to actively take part in the fight against poverty. These programs are making a real difference in the lives of people living in poverty worldwide. They are aimed at building cooperation across cultures, languages and borders and are constantly challenging its volunteers to think and act outside the box in an effort to create a more just and sustainable world for all.

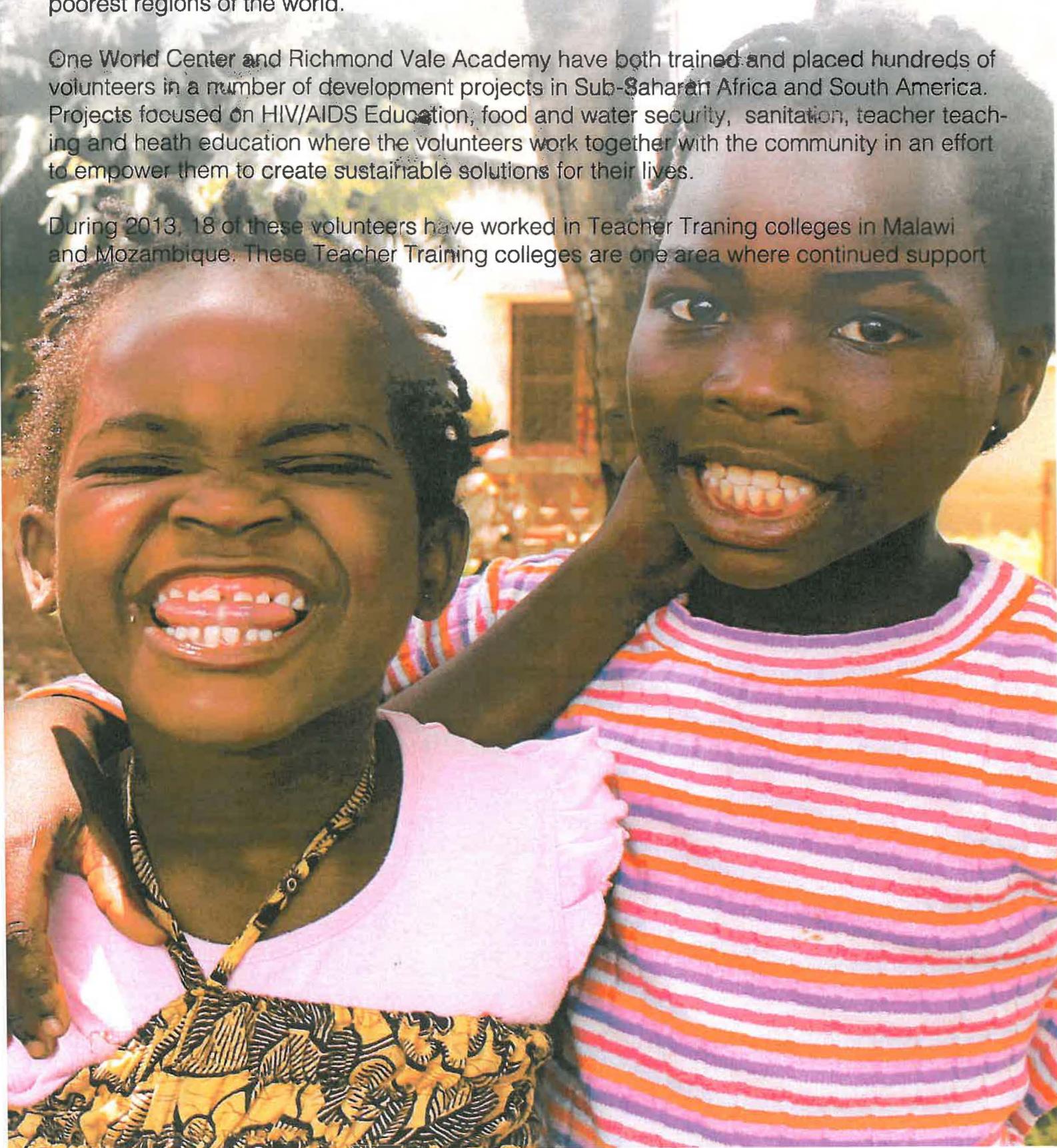
Programs like "Fighting With The Poor" – an 18 months long activist program focused on gaining a thorough first hand understanding of the causes and effects of poverty and taking concrete actions in the USA and abroad in a developing nation. Through our donations



to One World Center and Richmond Vale Academy, Recycle for Change is standing by its commitment to provide support to the important important work being done together with many other government agencies and international NGO's like Humana People to People. We recognize the importance of continuing the efforts to create development in some of the poorest regions of the world.

One World Center and Richmond Vale Academy have both trained and placed hundreds of volunteers in a number of development projects in Sub-Saharan Africa and South America. Projects focused on HIV/AIDS Education, food and water security, sanitation, teacher teaching and health education where the volunteers work together with the community in an effort to empower them to create sustainable solutions for their lives.

During 2013, 18 of these volunteers have worked in Teacher Training colleges in Malawi and Mozambique. These Teacher Training colleges are one area where continued support



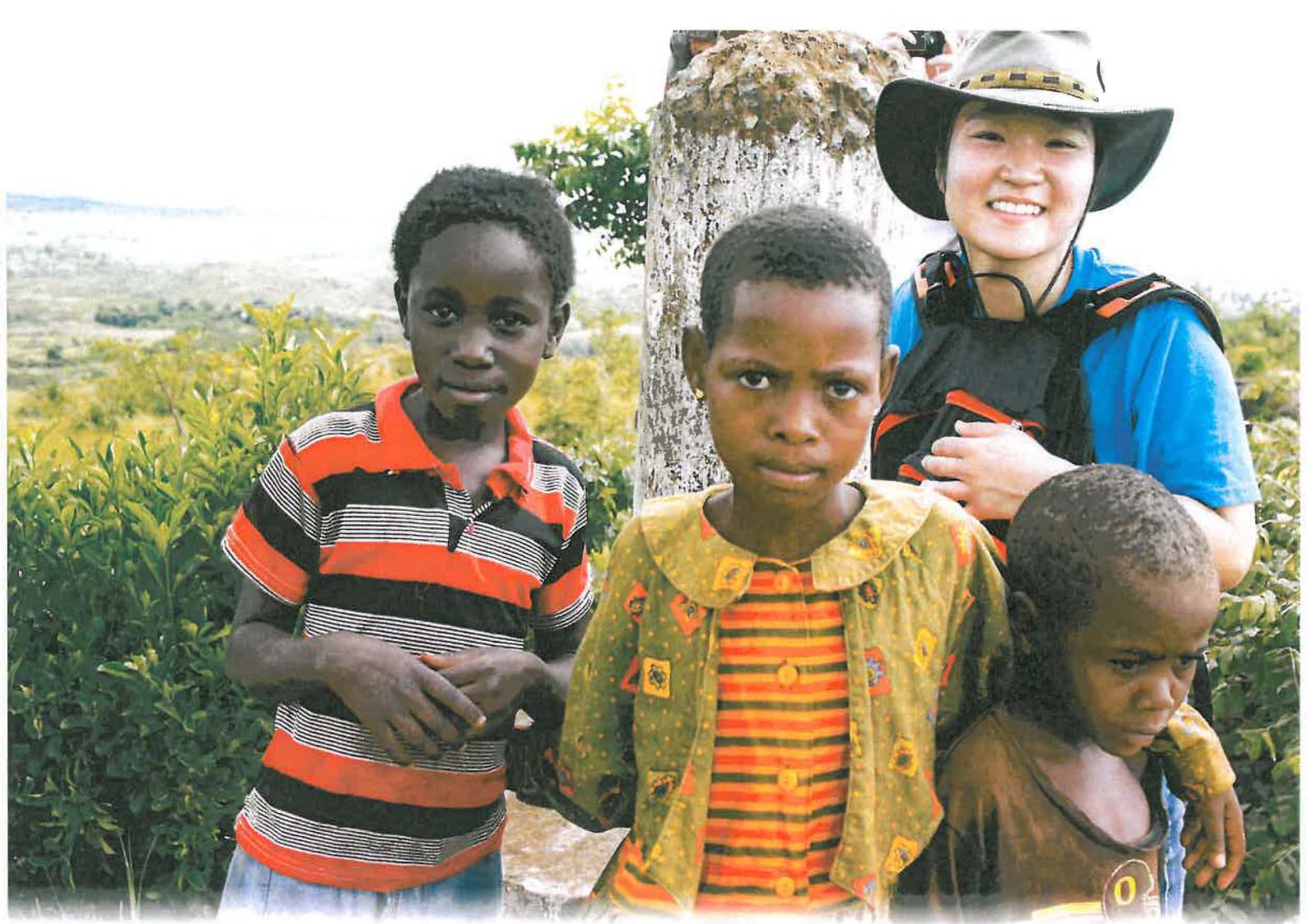
has proven to have lasting effects. Since 2003 a number of countries in Sub-Saharan Africa have implemented a system of teacher training colleges to prepare primary school teachers for the rural areas. According to the agency overseeing these projects, in 2013 80% of the 11.000 graduates to date were still working in the rural schools, with over 2.700 new teachers being trained each year in 24 colleges in Angola, Malawi, Mozambique and India. To increase the number of teachers in rural areas and therefore to increase literacy rates is universally seen as one of the necessary steps towards empowering the population to create lasting development.

*During 2013 we were able to raise and donate funds to support the training of 128 volunteers, who benefited an estimated 234,150 people in the United States and abroad.*

Each victory achieved during 2013 might be a small one in the fight against poverty. However, combined and over time, they have an impact. The people who are part of the development work enrich themselves in the process as well and build their capacity to do more. So the good examples spread. Development can only be created through a collective effort.

We depend on the millions of people that support us, year after year, through hosting a collection box, donating clothing or simply getting involved.





# Where did the Volunteers work during 2013?

## Child Aid:

The project, among other activities, includes building preschools, organizing youth clubs, offering adult literacy classes, water and food security or initiatives that help reduce maternal and infant deaths.

## Teacher Training:

The project focuses on the training of primary school teachers for the rural areas.

## Climate compliance:

The projects focus on energy, water, food and disaster security.

## Children's Town:

Primary and secondary school providing education for orphans and other children whose situation has caused them to stop attending school and in many cases live on the street.

## TCE:

A community mobilization program focused on preventing HIV transmission.

## Farmer's Club:

The project trains small-scale farmers in sustainable agriculture practices such as conservation farming, and equips them with knowledge they can use to adjust to the changing conditions.

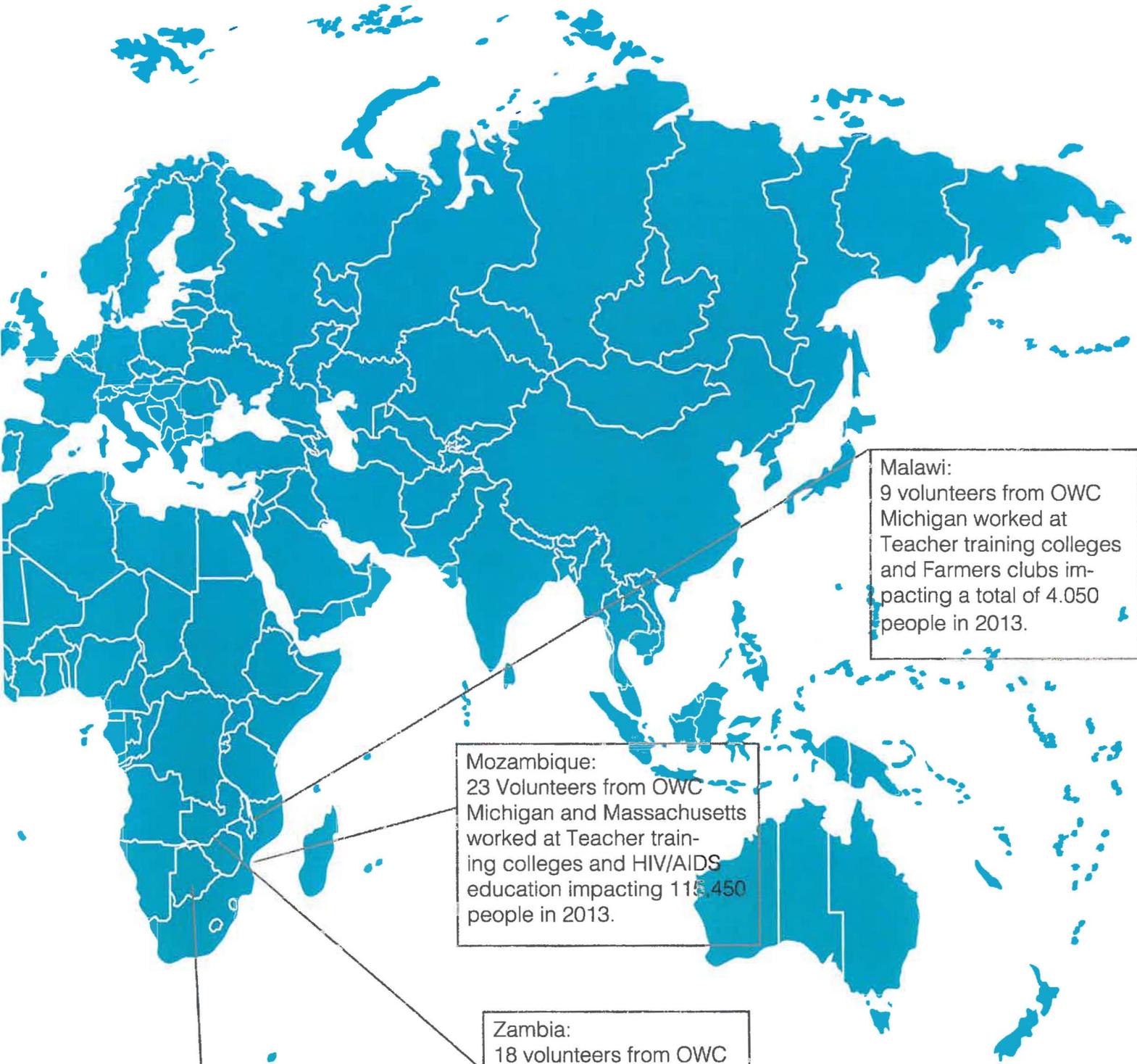


Belize:  
3 Volunteers from Richmond Vale Academy worked at child aid projects impacting 4,500 people in 2013.

Ecuador:  
8 volunteers from Richmond Vale Academy worked at Child Aid projects impacting 6,000 people in 2013.

St. Vincent:  
32 participants from Richmond Vale Academy worked at climate compliance projects impacting 32,000 people in 2013.

Brazil:  
33 Volunteers from OWC Massachusetts worked at child aid projects in Bahia impacting 49,500 people in 2013.



Botswana:  
2 Volunteers from OWC  
Massachusetts worked at  
Child Aid projects impact-  
ing 3,000 people in 2013.

Mozambique:  
23 Volunteers from OWC  
Michigan and Massachussets  
worked at Teacher train-  
ing colleges and HIV/AIDS  
education impacting 115,450  
people in 2013.

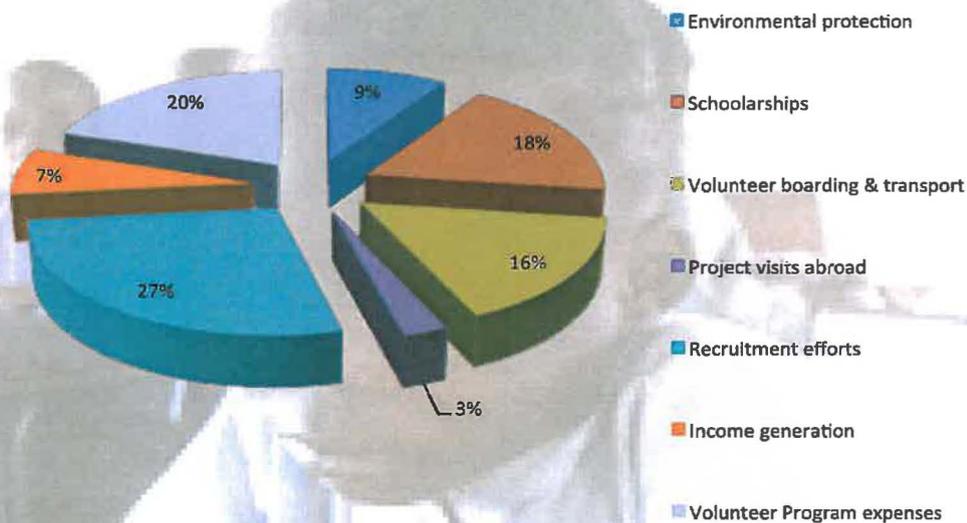
Zambia:  
18 volunteers from OWC  
Massachusetts worked  
at Child Aid projects and  
Children's town impact-  
ing 19,650 people in  
2013.

Malawi:  
9 volunteers from OWC  
Michigan worked at  
Teacher training colleges  
and Farmers clubs im-  
pacting a total of 4.050  
people in 2013.

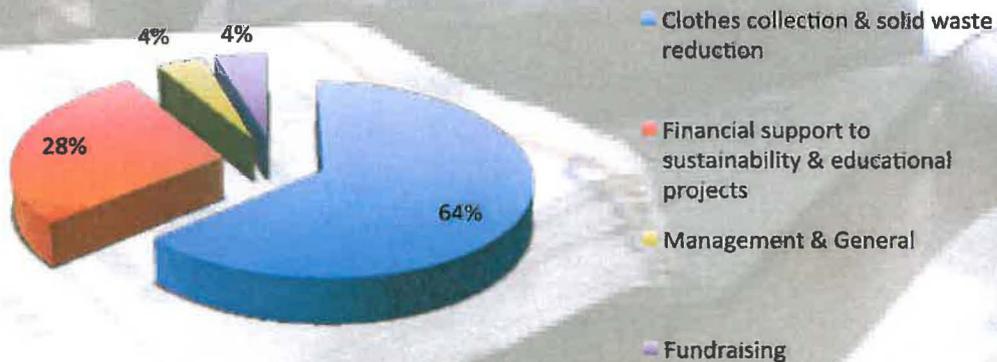
## Distribution of support by category:

Environmental protection	\$79,250
Scholarships	\$152,400
Volunteer boarding & transport	\$138,118
Project visits abroad	\$22,800
Recruitment efforts	\$235,400
Income generation	\$57,600
Volunteer Program expenses	\$168,532
<b>Total</b>	<b>\$854,100</b>

## Distribution of support by category



## Allocation of Funds



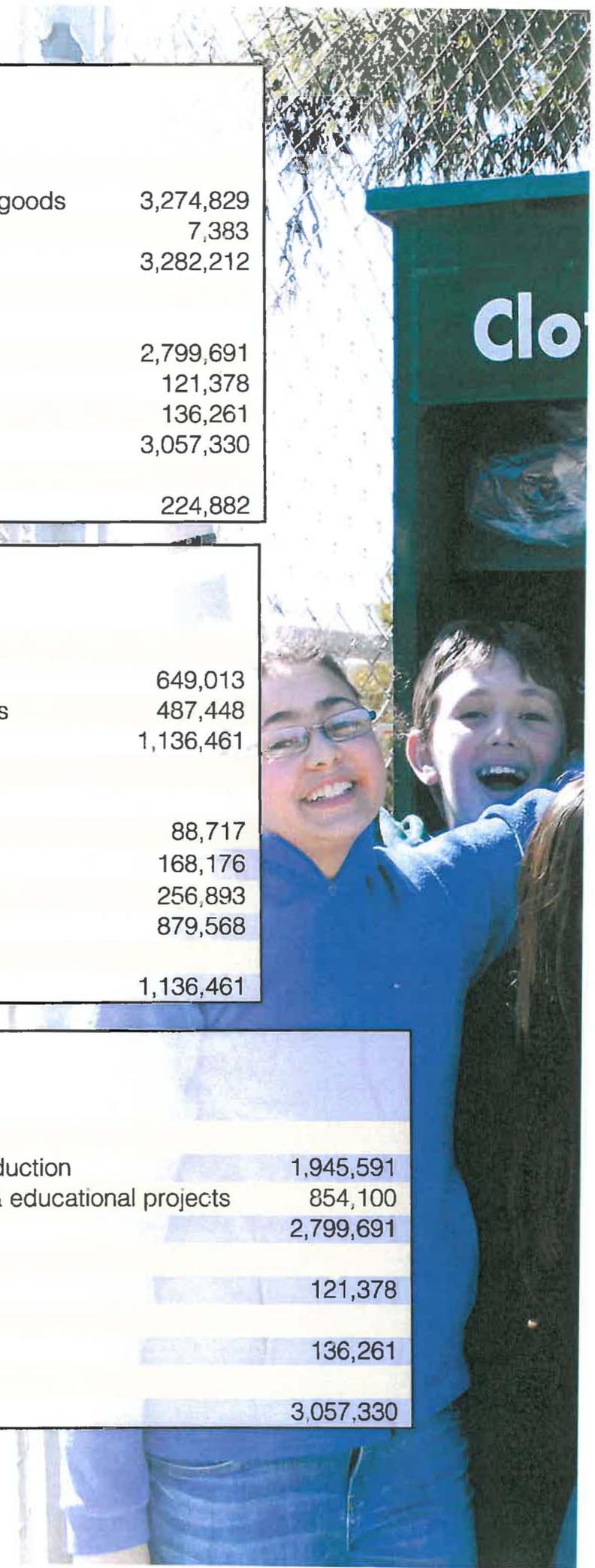


# Financial Statements 2013

<b>Statement of Activities</b>	
<b>December 31, 2013</b>	
<b>OPERATING REVENUE</b>	
Sales of donated clothing & other goods	3,274,829
Other revenue	7,383
Total operating revenue	3,282,212
<b>OPERATING EXPENSES</b>	
Program services	2,799,691
Management & general	121,378
Fundraising	136,261
Total operating expenses	3,057,330
Change in unrestricted assets	224,882

<b>Statement of Financial Position</b>	
<b>December 31, 2013</b>	
<b>ASSETS</b>	
Cash & Current assets	649,013
Property, equipment & other assets	487,448
Total assets	1,136,461
<b>LIABILITIES &amp; NET ASSETS</b>	
Current Liabilities	88,717
Long term debt	168,176
Total liabilities	256,893
Unrestricted net assets	879,568
Total Liabilities and net assets	1,136,461

<b>Statement of Functional Expenses</b>	
<b>December 31, 2013</b>	
<b>Program Services</b>	
Clothes collection & solid waste reduction	1,945,591
Financial support to sustainability & educational projects	854,100
Total program services	2,799,691
<b>MANAGEMENT &amp; GENERAL</b>	121,378
<b>FUNDRAISING</b>	136,261
Total expenses	3,057,330



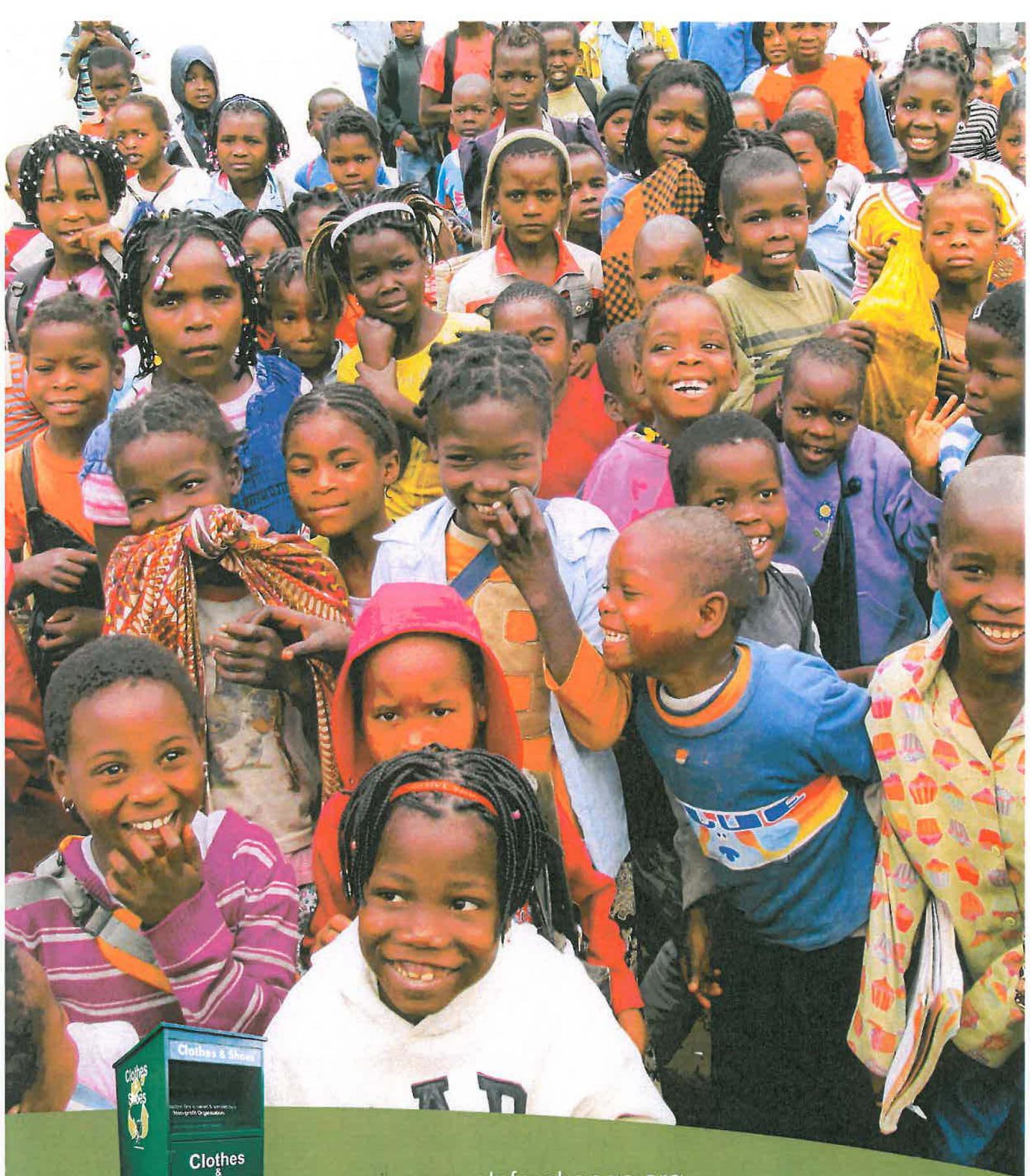
# es & Shoes



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[www.recycleforchange.org](http://www.recycleforchange.org)

[info@recycleforchange.org](mailto:info@recycleforchange.org)  
1081 Essex Ave, Richmond CA 94801  
P: (510)932 3839 F: (510)439 2748

To find a box near you go to [www.recycleforchange.org](http://www.recycleforchange.org) and click on 'find a box'